

# **Terms of Reference**

### Outcome Mapping Learning Community Stewards Group

# A. Purpose

- The Stewards Group (SG) is the forum for overseeing the Outcome Mapping Learning Community (OMLC)
  as a self-sustaining practitioner network. The SG members, known as Stewards, serve as the Board of
  Directors for the OMLC and support the OMLC Coordinator in planning, long-term strategy development,
  fundraising initiatives and management decisions. The SG ensures alignment and coordination of the
  OMLC working groups and OMLC research, communication and capacity building projects.
- 2. The SG is guided by the vision and mission of the OMLC and the current strategic plan.

### B. Roles and Responsibilities

- 3. Stewards will:
  - 3.1. In consultation with the membership of the OMLC, develop and approve the strategic plan for the community.
  - 3.2. Oversee and monitor the implementation and effectiveness of the strategic plan.
  - 3.3. Promote the OMLC among peers, donors, and other international organizations to recruit new members and facilitate learning and sharing in different contexts and languages.
  - 3.4. Provide the OMLC Coordinator with the support he or she needs to manage the OMLC.
  - 3.5. Seek adequate financial resources for the OMLC to fulfil its mission.
  - 3.6. Assist the OMLC Coordinator in developing the annual budget and put in place the proper financial controls.
  - 3.7. Build a competent SG; develop prerequisites and orient new members, periodically evaluate SG performance and recruit SG replacements within the community, ensuring diverse representation.
  - 3.8. Act as ambassadors for Outcome Mapping, linking it with other communities, networks or agencies and provide a link between OM and other emerging ideas.
  - 3.9. Meet up to five times a year virtually and if possible meet once a year face-to-face.
  - 3.10. Nominate new Stewards.
- 4. Stewards are expected to contribute their time for these responsibilities in-kind. The expected time investment is typically 1-2 hours a week or 8-12 days a year.
- 5. Any work undertaken by a Steward for the OMLC beyond the responsibilities listed above may be treated by the Stewards as separate and distinct from their duties as a Steward. In these cases it may be appropriate to contract the Steward to undertake this work and pay her or him a suitable fee. To avoid

any perceived conflict of interest the paid Steward will managed by the Board through a separate working group made up of other Stewards.

### C. Steward Group Membership

- 6. New Stewards are proposed by existing Stewards and elected by the OMLC General Assembly.
- 7. The SG will include a maximum of 9 members (8 Stewards plus the OMLC Coordinator) from diverse backgrounds i.e. experience, geography, gender.
- 8. The role of the Steward is voluntary and is not remunerated beyond what is described in point 5 above.
- 9. The OMLC Coordinator is a de-facto member of the SG.
- 10. Stewards are de-facto members of the General Assembly, and will be invited to remain members of the General Assembly after their term as Stewards comes to an end.
- 11. The SG will select one of their members to chair. The SG Chair will be elected annually and will work with the OMLC Coordinator to plan the Stewards meetings.
- 12. Past Stewards and others who have made considerable contribution to the community are invited by the current SG to join the group of OM Advisors.

#### D. Term

- 13. Terms will commence from April and will serve 3 years.
- 14. Stewards can serve a maximum of three terms.
- 15. Two Stewards' terms expire in 2016, two in 2017 and two in 2018.
- 16. The SG Chair can serve more than one term if the group is in agreement.
- 17. A Steward can resign at any time she or he wishes by writing to all other Stewards and must provide a minimum of three months' notice.
- 18. A Steward can be dismissed by agreement of all other Stewards.
- 19. Selection for replacement Stewards should be held within three months.

## E. Decision Making

- 20. Quorum is 50% of current SG membership plus one.
- 21. While a shared goal of the SG members will be to reach decisions unanimously, votes will occasionally be necessary.
- 22. All members of SG, including the chair, will have one vote in all SG decisions.
- 23. A simple majority is required for all votes: 50% plus one of the members present must vote in favour.

#### F. Coordination and Administration

24. The SG Chair will coordinate the work of the SG and the OMLC Coordinator will provide administrative support for the SG.

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